UCSR
UPPER CANADA SNOWMOBILE REGION WWW.UCSR.CA

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Upper Canada Snowmobile Region

Year End Report 2020-2021

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About Us

The Upper Canada Snowmobile Region (UCSR) is an Incorporated Not-for-profit organization under the laws of Ontario and a member in good standing of the Ontario Federation of Snowmobile Clubs (OFSC).

The UCSR is District 1 within the OFSC and is comprised of 16 OFSC snowmobile clubs. The UCSR covers the area west to Napanee, north to Arnprior and east to the Ontario/Quebec border and has over 3000 km of marked, groomed trails. 1000 dedicated volunteers make up 16 clubs within the UCSR and sell over 9000 trail permits annually to riders and families in Eastern Ontario.

The UCSR has a small office which is in Carleton Place and responds to administrative issues and fieldwork inquiries from the snowmobile clubs in Eastern Ontario.

The UCSR and clubs are run by dedicated snowmobile volunteers. Volunteers range from 8 to 80! Volunteers lead and organize all the local efforts to establish trails with landowners, brush trails, maintain equipment, train volunteers, and manage local budgets. During winter operations, grooming is conducted by both volunteer and paid grooming operators.

The UCSR is governed by a Board of Directors composed of President, 1st Vice President - Grooming, 2nd Vice President – Trails, Secretary, Treasurer and 16 Board Members (represented normally by the Presidents of the clubs). The Executive Committee of the UCSR is comprised of five members including: President, 1st Vice President - Grooming, 2nd Vice President – Trails, Secretary, Treasurer.

The UCSR President is also the District Governor and sits on the OFSC Board as a member. The UCSR has several committees including trails, grooming and finance. Membership of these committees are comprised of members from the clubs. The UCSR also has volunteers appointed to lead district wide initiatives including VIA (volunteers-in-action), Trail Patrol, and Driver Training. The District Manager is a non-voting member of the Board, Executive Committee and Committees.

President/Governor's Message

Greetings to all the club volunteers, landowners, and snowmobilers that contributed to a very successful 2020-21 season. It was a bitter-sweet season which provided adequate snow to make trails from mid-January to the first week of March; however, Covid-19 prevented many of us from travelling into other districts or even parts of our own district. Restaurants and motels suffered from closures or reduced capacity but permit sales were the highest ever and the traffic on the trails was very steady. Once again, our clubs pulled through providing safe enjoyable trails all winter long with good grooming and signage which added to our enjoyment. On behalf of the over 12,000 permit purchasers in our district, thank you for the many hours of enjoyment of our great outdoors, especially during the locked down winter when there were limited recreational opportunities.

I have just about completed my second term as Governor, and I want to thank all our district executive and directors for providing me the support I needed to carry out the job. I especially want to thank Darin M^{c}Rae who is just completing his first year as our District Manager and he has been an excellent addition to our team. I am ready to pass the torch to a new governor so I will not be running for a third term, but I have enjoyed representing you at the OFSC and I wish the new executive for 2021-2022 all the best as they carry on guiding this amazing district. Officially we are known as Upper Canada Snowmobile Region, but we all know that we are still number 1, District 1.

- Bruce Robinson, President/ Governor

1st VP – Grooming's Message

I would like to take this opportunity to thank all clubs in helping me make a huge transition from my various club operations role in BEAST to this role as 1st VP for UCSR. I have learned a lot about all the clubs in our region with their own unique challenges and it is certainly an eye opener to look at things from the bigger provincial picture as opposed to the club level. In the short time in this role, a lot of work has been done to help clubs in meeting new requirements around groomer operator training and education.

Surveys of the UCSR fleet were also done by all clubs and the result was the development of one of the best package submissions to address our aging fleet that I have ever seen. I am hopeful that the OFSC recognizes the hard work and patience of our member clubs to operate one of the larger districts in terms of membership and kilometres of trails. Speaking from 20 plus years of grooming experience, I know what it takes to get the job done and every club in the UCSR more than delivered our grooming targets in a challenging season with COVID. My fingers are crossed these efforts will bring us the results we are looking for in both groomer refurbishment and replacement. Thanks Darin for your help and leadership in pulling together an extremely well organized package which to me is why District 1 or UCSR is still number 1 in my books.

- Jim Lackey, 1st VP – Grooming

2nd VP – Trail's Message

Snowmobile trails are the unique 'product' provided by clubs. These trails are built to promote and bring together communities as part of organized snowmobiling. It takes so many people to run a successful trail network in Eastern Ontario. I am consistently amazed how volunteers and clubs work together to connect their trails and help each other in difficult situations. Our Clubs and their volunteers are center to our collective success in building and maintaining the trail network. Volunteers cannot be thanked enough for the smooth running of all aspects of our trails. From every rider, your time and dedication are instrumental to the success of our trails.

- Ian Edwards, 2nd VP - Trails

Secretary's Message

Volunteers are the cornerstone of our organization, but landowners are the base. We thank all 2500 of our landowners for the use of your land. We are also very thankful for all the local businesses, often unrelated to snowmobiling, who donate goods, services and expertise to support our clubs. While not every landowner or business owner is a snowmobiler, most appreciate contributing so much to their community and neighbours with so little cost to themselves. Thank-you.

- Maureen Fenlong, Secretary

Treasurer's Message

Funding of organized snowmobiling in Ontario is based on a user-pay philosophy which makes it critically important that all users of the provincial trail network do their share every year by purchasing an Ontario Trail Permit. When riders use the trail system without a valid permit, not only are they breaking the law, they are forcing other permit buyers to pay more than their fair share of the operations. Many thanks to the over 12,000 permit buyers.

Primary funding for UCSR operations comes primarily from the sale of Ontario Trail Permits by the OFSC. Operating funds are allocated to UCSR based on our trail and grooming activities plus an allowance to cover administrative costs. The funding formula ensures that permit dollars are allocated across the province on a fair and equitable basis based on actual need. Acquisition of industrial grooming equipment, which is the backbone of our operations, is completed by the OFSC. In addition to the permit funding, UCSR undertakes a number of fundraising activities to augment the permit funding. Fundraising dollars (District map advertising and the District lottery) provide the district and its member clubs with funds to provide trail service and amenities that are either not eligible for permit funding or not fully funded.

The year ending March 31, 2021 represents our first full year under the new accounting standards for Not-For-Profit organizations adopted in Fiscal 2020. The District generated a small surplus which is keeping with the provincial guidelines of having permit funds flow to where they are most needed. We continue to work closely with the OFSC to ensure the funding formula provides sufficient revenue to meet the on-going operational needs of the clubs. We also continue to work closely with clubs through sharing of best practices, equipment sharing and bulk purchasing to ensure every permit dollar is used as efficiently as possible.

- Peter Asquini, Treasurer

District Manager's Message

It has been my sincere honor to serve as your District Manager. I made it through my first year! It has a very humbling experience to work alongside this talented and dedicated group of volunteers who provide our clubs and riders the best riding experience possible. Even though the COVID -19 Pandemic threatened to halt our operations, our clubs and volunteers pivoted seamlessly to meet the ever-changing snowmobiling environment. I/We are so fortunate to work with this extremely passionate and creative group of volunteers. I am very grateful to Bruce Robison, President, for his guidance throughout the year and to the whole [very talented] UCSR Board of Directors. They continue to put UCSR and the Clubs on the map in this province.

- Darin R. M^{c}Rae, District Manager

UCSR Board of Directors

For the 202-2021 season, the following individuals served on the UCSR Board of Directors:

Bruce Robinson | President / Governor
Kemptville Snowmobile Club

Jim Lacky | 1st VP – Grooming
Beautiful Eastern Association of Snowmobile Trails (BEAST)

Ian Edwards | Acting / 2nd VP – Trails
Beautiful Eastern Association of Snowmobile Trails (BEAST)

Maureen Fenlong | Secretary
Athens & District Snowmobile Club

Peter Asquini | Treasurer
Riverside Snowmobile Club

James Fenlong | Director
Representative, Athens & District Snowmobile Club

Ian Edwards| Director
President, Beautiful Eastern Association of Snowmobile Trails (BEAST)

Tim Krause | Director
President, Carleton Regional Snowmobile Club

Kimberly Melbourne | Director
President, Eastern Ontario Snowmobile Club

Ray Avery | Director
President, Elizabethtown Snowmobile Club

Jack Theoret |Director
President, Glengarry Snowmobile Club

Bernie Davy | Director
President, Grenville Snowmobile Club

Carol Lavigne| Director
Representative, Kemptville Snowmobile Klub

Brian Kirk | Director
Representative, Lennox & Addington Ridge Runners

Spencer Livingston| Director
President, Nation Valley Snowmobile Association

Ken Smart | Director
President, Osgoode Carleton Snowmobile Trail Club

Josh Hicks | Director
President, Rideau Ridge Riders Snowmobile Club

Wayne Avery | Director
President, Rideau Snowmobile Club

Les Johnston | Director
President, Riverside Snowmobile Club

Dan Mainville | Director
President, Seaway Valley Snowmobile Association

Paul MacDonald | Director
President, West Carleton Snowmobile Trails Assoc.

Clubs – The Heroes That Make it Happen

The UCSR is comprised of 16 OFSC snowmobile clubs:

Club	Logo	Area
Athens & District Snowmobile Club		Athens, Lansdowne
Beautiful Eastern Association of Snowmobile Trails (BEAST)		Carleton Place, Clayton, Franktown, White Lake, Lanark, Almonte, Stittsville, Smiths Falls, Munster, Ashton, and Richmond.
Carleton Regional Snowmobile Club		Eastern part of the Ottawa Capital Region
Eastern Ontario Snowmobile Club		Casselman, Embrun, Limoges, Bourget, Rockland, Hawkesbury, and St. Isidore
Elizabethtown Snowmobile Club		Brockville
Glengarry Snowmobile Club		Alexandria, Apple Hill, Vankleek Hill, Williamstown
Grenville Snowmobile Club		Prescott, Maynard, North Augusta, Spencerville
Kemptville Snowmobile Klub		Kemptville, Spencerville, Burritt's Rapids, Merrickville, Easton's Corners
Lennox & Addington Ridge Runners		Kingston, Napanee, Newburgh, Tichborne, Sydenham, Harrowsmith, Yarker, Bath
Nation Valley Snowmobile Association		Finch, Chesterville, Winchester, South Mountain, Moorewood
Osgoode Carleton Snowmobile Trail Club		Osgoode, Metcalfe, Russell, Vernon
Rideau Ridge Riders Snowmobile Club		Smiths Falls, Portland, Newboro, Westport, Elgin, Seeleys Bay, Rideau Ferry
Rideau Snowmobile Club		Smiths Falls, North Gower, Richmond, Kemptville, Burritts Rapids
Riverside Snowmobile Club		Johnstown, Iroquois Morrisburg, Ingleside, Cornwall
Seaway Valley Snowmobile Association		Cornwall to Casselman. Crysler, Berwick, Finch, Avonmore, Moose Creek, Gravel Hill, Monkland, Maxville, Apple Hill, Bonville, St. Andrews W, and Martintown
West Carleton Snowmobile Trails Assoc.		Arnprior, Fitzroy Harbour, Constance Bay, Kinburn, Dunrobin, Panknham, Carp, Kanata, Blakeney, Almonte

Award Winners

OFSC District Awards for 2019-2020:

- Family of the Year: The Melbourne Family (Dave and Kim), Eastern Ontario Snowmobile Club
- Safety Ambassador: Joe O'Neid, Osgoode Carleton Snowmobile Trail Club
- Volunteer of the Year: Ross Beatty, Kemptville Snowmobile Klub
- Club of the Year: Beautiful Eastern Association of Snowmobile Trails (BEAST)
- Outstanding Promotion: Snowarama for Easter Seals, Kemptville Snowmobile Club

Special Acknowledgements

George Pratt - Long-time Volunteer Driver Trainer with Rideau Snowmobile Club

Congratulations to George Pratt of the Rideau Snowmobile Club commemorating 35 years as a driver trainer hosting classes for over 700 students during that time. The UCSR appreciates George's 35 years of volunteer service and on behalf of the 700 plus students who benefited from his teaching!

Dave Plummer - UCSR Trail Patrol Instructor and Coordinator

Dave started as a Trail Patrol member with Mountain Trail Blazers in 1998 and became their Trail Patrol Coordinator shortly after. He went on to be a two-term District Trail Patrol Instructor from 2004 to 2012 and then 2017 to 2021. He has always had a deep passion for snowmobiling and keeping the snowmobilers between the pickets. His priority has always been to stem the tide on trespass issues while representing the interests of landowners. Dave was a strong proponent of very visible and consistent numbers of Trail Patrol members riding the trails for the purpose of being seen and acting as a determent. At the same time, he was keen to provide on-trail support to riders to ensure their experience is safe and enjoyable. The Board would like to thank-you for your over 23 years serving the Club's and District's interests on this very important file.

Ann Lalonde - UCSR Master Trainer

The Board would like to extend a huge thank-you to Ann Lalonde, who retired in the fall as the UCSR's Master Driver Instructor for driver operator training. Ann was a driving force behind the success of driver training within the District and the Kemptville Snowmobile Klub for over 10 years. She has always promoted the driver training courses and made efforts to accommodate out of town students. She made sure all the courses in the district were well advertised. She had developed alternative delivery methods for adults and encouraged delivery of courses during week-long breaks for students who were otherwise busy on weekends. Congrats on the 500+ students you have directly trained and the dozens of instructors you have trained across the district.

Community Partners and Sponsors

It is important to us at UCSR to work together with other community organizations to best serve our clubs, volunteers, and riders. We are grateful to work with all our community partners and sponsors:

Municipal, Provincial and Federal Partners:

- Canadian National Railway Company
- Cataraqui Regional Conservation Authority
- City of Ottawa
- County of Frontenac
- County of Lanark
- Ministry of Energy & Infrastructure
- Ministry of Natural Resources
- Ministry of Transportation
- National Capital Commission
- Ontario Infrastructure and Lands Corporation
- Parks of The St Lawrence
- South Nation Conservation Authority
- Town of Carleton Place
- Town of Greater Napanee
- Town of Prescott
- Township of Augusta
- Township of Beckwith
- Township of Champlain
- Township of Loyalist
- Township of Montague
- Township of North Dundas
- Township of North Glengarry
- Township of Leeds and Lansdowne
- Township of Rideau Lakes
- Township of South Frontenac
- Township of Stone Mills
- United Counties of Leeds and Grenville
- United Counties of Prescott Russell
- United Counties of Stormont, Dundas and Glengarry
- VIA Rail Canada

Community Partners:

- Lombardy Golf Course
- Smiths Falls Golf Club
- Smiths Falls Civitan Club
- University of Guelph (Kemptville Campus)

Sponsors:

- Astro Printing
- Broken Stick Brewing Company
- Cartronics Auto Electric Ltd.
- Cornwall Township Lion's Club
- Councillor George Darouze
- Crossings Road and Trail
- Dillabough Sales & Service Ltd
- Drummond's Gas
- Georges Bar and Grill
- Herbs
- Irwin Supply Ltd.
- Jim's Performance Ltd
- Loiselle Sports Inc.
- Marlborough Pub and Eatery
- Maximum Power Sports
- Motor Sports World.
- Murray Motor Sports
- Ontario East Powersports
- Paul's Bistro
- Perth Power Sports
- Place 19-67 Restaurant and Hotel / Le Chardo
- Quintan Products Inc
- Rockland Marine
- Shane Signs
- Smiths Falls Ford
- St Pierre Fuels Inc
- Stormont Country Trailers
- Sure Stay by Best Western
- The McIntosh Inn
- The Shop Industrial
- Tim-Br Mart
- Tom Irwin Adventure Tours
- Triton Trailers
- Urban Sport
- Ward's Marine
- Whiterock Hotel

2020-2021 By the Numbers

Landowners

The OFSC declared the week of 22-28 March 2021 as OFSC Landowner Appreciation Week. Across the province, and within the district, landowners are the unsung contributors to organized snowmobiling who donate the use of a portion of their private property for snowmobile trails each winter. Their land not only provides snowmobilers with safe and legal places to ride, but also connects thousands of sections of disparate trails into an integrated, seamless trail network. Without our more than 2100 generous landowners in the UCSR, trail riders could not enjoy recreational snowmobiling as we know and enjoy it today. We take this opportunity to offer every landowner our heartfelt gratitude for the use of their property during this unprecedented and uncertain winter.

Volunteers

The National Volunteer Week theme for 2021 was: The Value of One, The Power of Many. This reflects on the awe-inspiring acts of kindness by millions of individuals AND the magic that happens when we work together towards a common purpose. This past year, we have seen people supporting family, friends, neighbours, and strangers. We recognize the value of the caring and compassion that each one has shown another, and we recognize the power of people and clubs working together. The UCSR Board and Executive extend a huge thank-you to all the snowmobile volunteers who make the 16 clubs in the UCSR so successful. Without you we would not have great trails in eastern Ontario.

WCSTA W1: "Capital City Rail Trail"

Since 2018, the WCSTA has been working deliberately on the W1: Capital City Rail Trail which is a 32.7km snowmobile trail on the old CN Beachburg Subdivision rail bed which runs from Kanata and over the Ottawa River to the shoreline in Quebec. The trail includes five bridges with the most significant of which being a 1600 foot bridge over the Ottawa River.

To everyone's excitement, WCSTA was able to secure over $581,000 in external funding and volunteer effort including a $313,000 grant from ICIP, and $80,000 from various municipal level governments and tourism agencies on both sides of the river. This past winter, they finished decking the bridge over the Ottawa River connecting to Quebec. WCSTA is currently working with The Pontiac Snow Drivers Association in Quebec to have the W1 trail connect to the Quebec FCMQ trail network. At the most recent OFSC BOG meeting, OFSC has approved the final portion of trail and bridge be added to the OFSC Integrated Trail Guide for the 2022 season.

City of Ottawa Agreement

In late October 2020, The UCSR was pleased to announce that a new License of Occupation Agreement had been reached with the City of Ottawa to allow the five snowmobile clubs BEAST, CRSC, OCSTC, RSC, and WCSTA continued seasonal use of City land for the 2020-2021 snowmobile season and through to the spring of 2025. The city was very collaborative in the development of this new five-year agreement and without the city's keen attention to this file we could not have organized this agreement in the short time we did. The city was pleased to have renewed this partnership as they recognized the importance in the community and appreciated the hard work by the clubs to maintain the trails.

BEAST and EOSC Receive 'New To Us' Groomers

As part of the OFSC's Provincial Groomer Fleet Program, the UCSR received two new-to-us groomers. EOSC was assigned a 2018 Case 135 Maxxum groomer with a new 2020 MTN 18-10 drag. This groomer is a sister to one groomer EOSC already operates. This groomer replaced an older MF tractor with over 5757 hours that was surplused and put up for sale. BEAST was assigned a 2012 Prinoth Husky OEM groomer with a used Mogual Master drag. This new groomer replaced a BR180 that was surplused for parts within the district.

Covid

Based on health and safety protocols developed by OFSC, the UCSR developed its own COVID-19 Management Plan and delivered training to clubs and volunteers throughout the fall to help ensure our clubs and volunteers were able to work smart and safe throughout the season. Throughout the riding season, the UCSR and clubs followed OFSC's Ride Smart 2021 plan which aimed to help snowmobilers do their part to avoid community spread and keep trails open. Volunteer, Employee, and Landowner Safety was UCSR's top priority for 2021. Everyone's efforts in the district are to be commended as recreational snowmobiling was kept on the approved recreational activities list and on-trail riding stood out among other leading winter recreational choices for being allowed to remain open throughout the entire winter. So let's give one another a large pat on the back for a job well done – and start dreaming about great trail riding next winter!

2020 UCSR Raffle

On 17 December 2020, we held the draw for the 2020 Discover Winter Snowmobile Raffle and the lucky winner was Mr. Evan Geiger of Carp, ON. His ticket number was 10233 which he purchased from West Carleton Snowmobile Trails Association. The raffle is an annual event where two demo snowmobiles and a trailer are raffled off to support the District's and clubs' safety and education programs. The raffle was 100% sold out and raised around $45,000 for the fifteen participating UCSR snowmobile clubs and Snow Road SC (from D6). The UCSR Board of Directors would like to thank all who purchased tickets, all volunteers who sold tickets along with BRP / Loiselle Sports, Triton Trailers / Aluminte Enterprises, and Smiths Falls Ford for their support.

Land Use Permission Project

Over the summer and fall of 2020, the District and clubs undertook a huge project to collect and digitize all the land use permissions (LUPs) and contracts for the over 2100 landowners in the UCSR. These LUPs are the agreements between the club and the landowner that allows an OFSC Prescribed Trail to be on private or public property. At the same time, clubs updated the landowner database and developed a centralized holding location for the LUPs at the District office. This was undertaken to ease access to LUPs and provide a legal review for any non-standardize LUPs and contracts. The goal was for every club to have a complete and valid landowner inventory on file with the District office. The exercise also helped clubs keep on top of any landowner changes and to update older agreements to the more current LUP. COVID unfortunately slowed the progress on this project, but 10 clubs are complete, and the 6 remaining clubs will finish their work over the summer and fall of 2021. Overall, clubs have collected, updated, and digitalized over 1454 LUPs, contracts and verbal agreements. This is a huge success given the scope of work, geography and trying to work in a COVID environment.

The Fleet

Groomers

Groomer Type	Model	Make(s)	Age	Number of Units
Tractor	Case	Maxxum 135	2018	3
	John Deere	6130, 6410	2001 – 2004	3
	Massey Ferguson	6270, 5465, 4270, 4370	1999 – 2008	4
	New Holland	TM125, TM130, T6030, TS110, T6050	2000 – 2009	8
OEM	Bombardier	BR110, BR180	1996 – 2004	6
	Pisten Bully	Trail Bully	2012 - 2016	4
	Prinoth	Husky	2010 - 2017	4
			Total	32

Drags

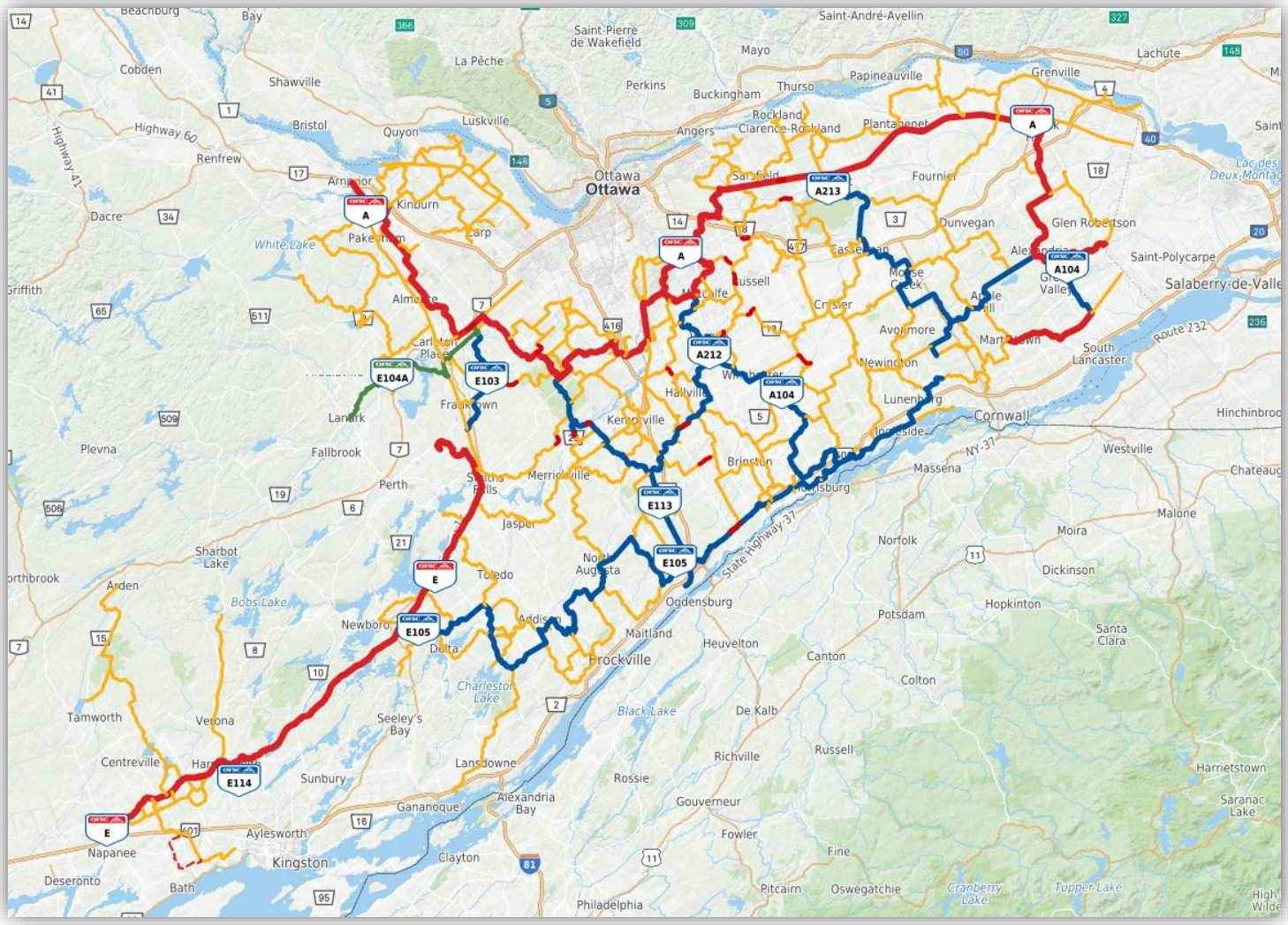
Model	Make(s)	Age	Number of Units
AMFI		2001 - 2010	4
Mogul Master	18-08, 18-09	1996 - 2016	10
MTN		2007 – 2020	6
Ebert		1998 - 2009	7
BG	Rosco	2005 - 2014	4
Marcel		1999	1
		Total	32

Trails, Grooming Hours and Groomers

Ser	Clubs	Trails (kms)	Grooming Hours (Paid)	# of Groomers	# Kms / Groomer	Hours / Groomer
1	A&DSC	157	300	1	157	300
2	BEAST	337	898	3	112	299
3	CRSC	142	436	2	71	218
4	EOSC	393	1442	4	98	361
5	E-Town SC	84	0	0	N/A	N/A
6	Glengarry SC	166	569	2	83	285
7	Grenville SA	113	436	1	197	436
8	KSK	226	589	2	113	295
9	L&ARR	223	267	2	112	134
10	NVSA	314	783	3	105	261
11	OCSTC	180	635	2	90	318
12	Riverside SC	166	486	2	83	243
13	RRRSC	137	212	1	137	212
14	RSC	144	349	2	72	175
15	SVSA	209	542	2	105	271
16	WCSTA	275	565	2	138	283
Spare	UCSR	0	0	1	0	0
	Total	3266	8509	32		
				Average	104	255

The Trail Network

Trail Type	Colour	Kms
Club Trails		2223.5 kms
Feeder Trails		540.3 kms
Connector Trails		47.9 kms
Top Trails		454.9 kms
Total		3266.5 kms



Financial Statements

Statement of Financial Position / Balance Sheet

31 March 2021 (Unaudited and subject to change)

	2021	2020
Assets		
Cash & Short Term Investments	$ 585,848	$528,530
Accounts Receivable	$ 307,323	$191,128
Total Current Assets	$ 893,171	$719,658
Fixed Assets		
Grooming Assets (NBV)	$ 181,812	$242,416
Other Equipment (NBV)	$ 84,587	$112,879
Total Fixed Assets (NBV)	$ 266,399	$355,295
Total Assets	$1,159,570	$1,074,953
Liailities & Equity		
Accounts Payable	$ 69,824	$ 2,113
Accrued Liabilities	$ 515,981	$545,977
Total Current Liabilities	$ 585,805	$548,090
Total Labilities	$ 585,805	$548,090
Equity		
Restricted Reserves	$ 239,593	$174,093
Unrestricted Reserves	$ 334,172	$352,770
Total Equity	$ 573,765	$526,863
Total Liabilities & Equity	$1,159,570	$1,074,953

Statement of Operations

31 March 2021 (Unaudited and subject to change)

	2021	2020
Income		
Equalization Funding	$ 956,807	$ 815,983
Marketing/Sponsorship/Fund Raising	$ 118,851	$ 82,160
Investment Income	$ 5,579	$ 9,043
Driver Training Revenue	$ 2,094	$ 2,682
Other Revenue	$ 10,043	$ 146,161
Total Income	$1,093,374	$1,056,029
Expenses		
Trails Expense	$ 202,244	$ 183,298
Grooming Expense	$ 527,905	$ 493,087
Marketing/Sponsorship/Fund Raising	$ 85,957	$ 64,008
Program Expense	$ 12,127	$ 15,677
Administration Expense	$ 149,559	$ 255,411
Depreciation/Amortizatiion	$ 96,044	$ 161,710
Total Expenses	$1,073,836	$1,173,191
Net Surplus/(Deficit)	$ 19,538	$(117,162)